

Produced in Native Format

PLAINTIFFS TRIAL
EXHIBIT

P-07036_00001



Agenda

- [Review previous action items](#)
- [Work stream reporting](#) – remember: focus on barriers, barrier removals
 - Accessibility Doug Elms
 - Billing David Badeen / JoAnn Stevens
 - Fulfillment Brandon Worth/George Chapman
 - HIPAA Tariq Abdullah
 - Pricing Karen Bond
 - Enablement James Dougan / Gary Knox
 - Controlled Substances George Chapman / Tim Harris
 - Health Services Jennifer LaPerre
 - Merchandising Sandy Kinsey /Julie Stroud
- [Discuss new/emerging risks and next steps](#)
- [“CEO” of the week award](#)

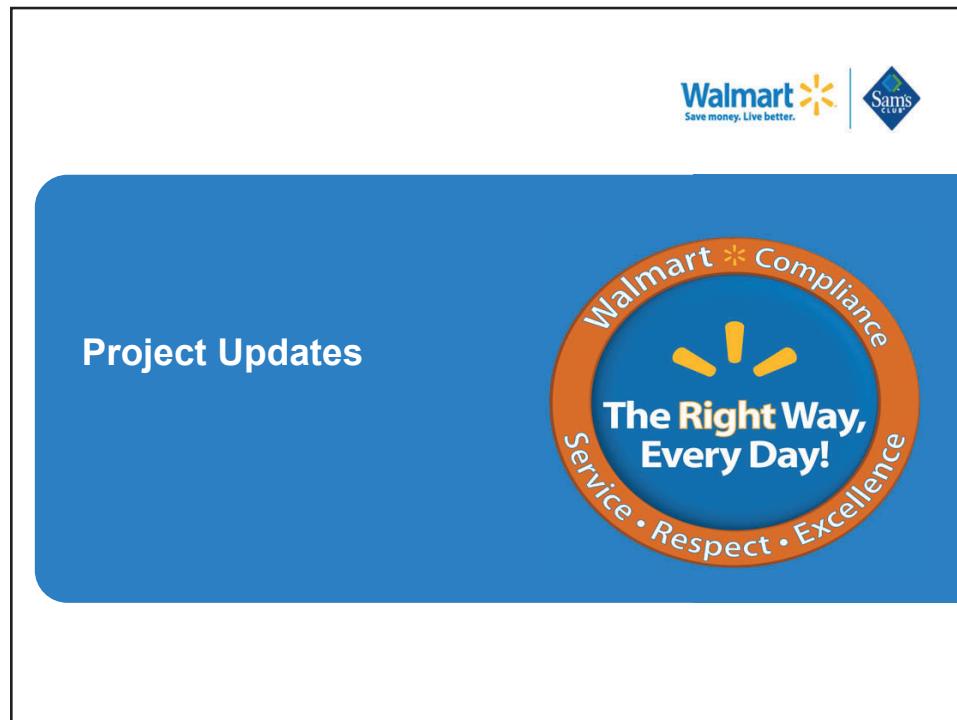
Actions Log	Responsible	Due
VSP and ODs Call to VCM's to ensure their success in meeting expectations.	Lynn Cowie	1/2/14
Medicare/Medicaid Document revised and agreed upon scope for ISD project plan.	James Dougan	1/2/14
EPCS Establish project (people, process, technology). Connecting Sam's / WMT Operations for drop-off process and Practice Compliance for policy/procedure impacts	Jeff Brown	1/2/14
Counseling, Ph II Address budget ask for hardware in the WMT Pharmacy.	Doug Elms	1/2/14
Bagging Address budget ask for Printers (2 stores). Provide denial notes to Jim Langman.	Lynn Cowie	1/2/14
Upcoming Spotlights: o PR Merch Assessment o Clinics	S. Kinsey Jennifer LaPerre	1/30/14 1/23/14

Focus Areas DashBoard					
Work Group	Project Name	Project Purpose	Owner	Project Due Date	Overall Status
Accessibility	Braille Label	Roll out Braille Label at Mail Order facilities.	Doug Elms	Q2 FY 14	Completed
	Kamal Agreement	Complete all required obligations established within the Kamal agreement.	Doug Elms	Q4 FY 16	G
Billing	COB/ Switch to Cash	(1) System logic to ensure that Medicaid is payer of last resort (2) enable the switch to cash function to be more viable at store level	David Badeen	Q4 FY14	Y
	Claims Field Study	(1) Establish sustainable process to maintain 50-state Medicaid requirements of specific data fields (2) Understand how those field are used (3) update operational processes and systems	Erica Rochelle	Q4 FY 14	TBD
	Medicare Part B Billing	Systematic approach to billing Medicare B Billing and other Medical billing processes	Clint Clark	Q2 FY15	Y
	Optical Medicaid	(1) Maintain Medicaid provider numbers for optical MCO and FFS government billing. (2) Compliantly bill Optical Medicaid claims	Laura Levine	TBD	Y
Fulfillment	Bagging Solution	A redesign of the bagging queue to create efficiency and HIPAA compliance gains	Brandon Worth	Q3 FY14	Y
	State Compliance	React/Respond to state level compliance	Rick Irby	Q4 FY 14	G
	Class 1 Recalls	Align with company Recalls solution	Dadrian Gaston	Q1 FY14	TBD
	Scheduling Compliance	Maintain pharmacy : technician ratios by state	Mike Peerson		Cancelled
	Counseling Ph II	Deliver efficient & effective way to document the acceptance or refusal of patient counseling real time.	Rick Irby		R

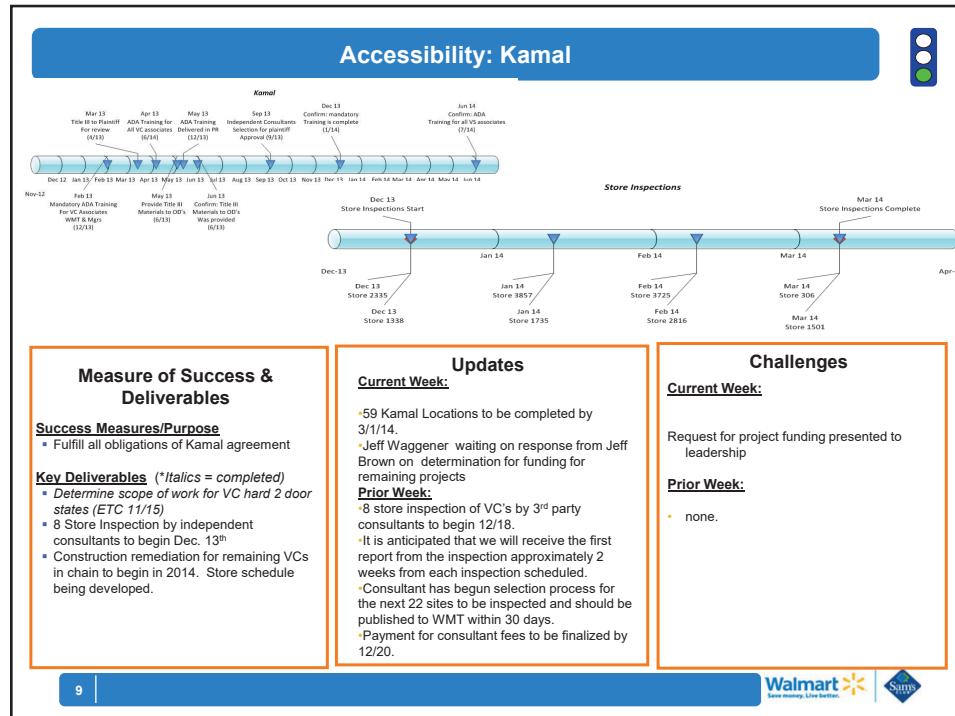
Focus Areas DashBoard					
Work Group	Project Name	Project Purpose	Owner	Project Due Date	Overall Status
HIPAA	Access Logs, Ph 1	Implement access logs and monitoring for Connexus and specific backend pharmacy systems	Laura Gannan	Q2 FY 14	Complete!
	HITECH – Cash Pay Restriction	Implementation of HITECH 3 requirements - restriction on cash pay disclosures	Laura Gannan	Q2 FY 14	Complete!
	Encryption – Connexus	To ensure ConnexUs data is properly encrypted at rest and in transit	Laura Gannan	Q4 FY 14	G
	HITECH – Electronic Access	Implementation of HITECH 3 requirements - electronic access to PHI for patients	Laura Gannan	Q4 FY 14	G
Pricing	WV Pricing	Update systems for WV pricing compliance	Karen Bond	Q2 FY 14	Complete!
	Accurate Pricing	Modify GPH & Connexus to ensure accurate costs and retails on Rx & non-legend items in GPH and in Connexus at store level.	Karen Bond	Q4 FY 14	G
Technology Enablement	Data Strategy	Develop automated a process to bring claims activity to the HO in "real-time"	Darren Townzen	Q4 FY 14	R
	Diversion Analytics	Deliver static and ad hoc reporting capability to monitor diversion in stores and clubs	Greg Beam	Q4 FY 14	R
	Release Schedule	Annual Plan for ConnexUs releases	James Dougan	Q4 FY 14	R
	HW Compliance BI	Develop BI capability for HW Compliance	Maria Smith	N/A	Cancelled
	Ready Alerts	Eliminate legal and compliance risks from the current messaging platform	Gary Knox	TBD	G

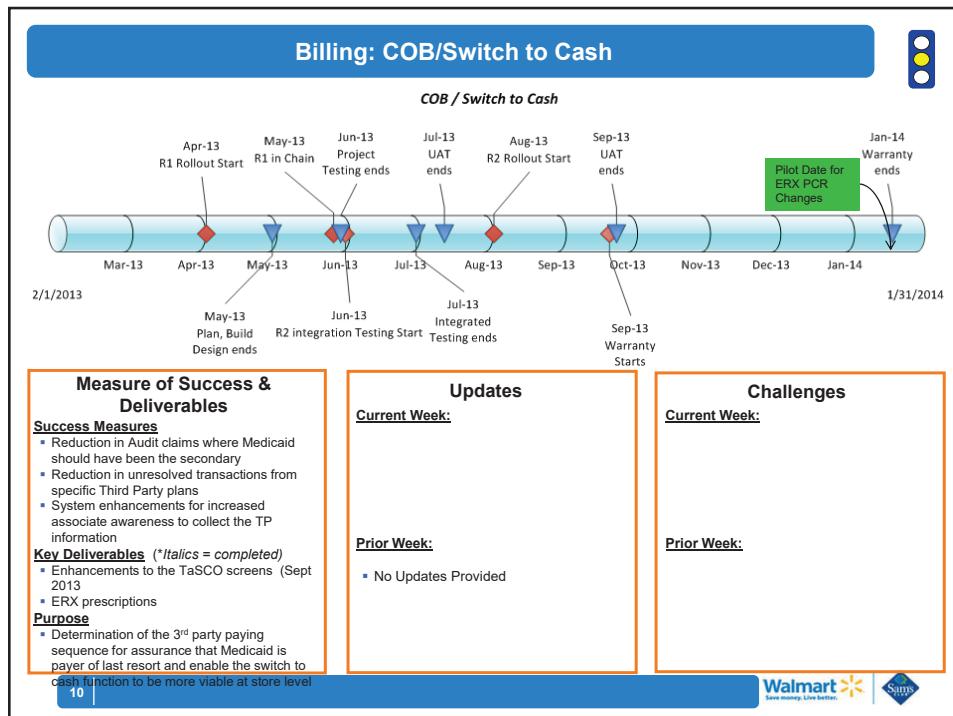
Focus Areas DashBoard					
Work Group	Project Name	Project Purpose	Project Leader	Project Due Date	Overall Status
Controlled Substances	Suspicious Order Identification, Monitoring, and Reporting (SOMP)	Design & operate a systems to detect suspicious orders and report to the DEA when discovered	Kristy Spruell	Q2 FY 15	G
	Maximum order limits (SOMP)	Establish additional maximum order limits of highly abused drugs	Kristy Spruell	Q2 FY 15	G
	Prescriber validation	Enhance or replace or current vendor prescriber data source to ensure accuracy & completeness of data	Darren Townzen	Q1 FY 15	G
	Refusal to Fill	Establish a process for the analysis of refusal to fill data and reporting problematic prescribers or patients internally	Brad Nelson	Q1 FY 15	G
	Security Cameras CCTV - Pharmacy	Establish a remediation plan regarding our CCTV standards to meet our obligations with DEA MOA	Teresa Mahavier	Q2 FY15	G
	Corporate Processes	Create an advisory panel to facilitate the evaluation, implementation and accountability for risk assessment recommendations	Tim Koch and Shelley Tustison	Q4 FY 14	G
	POM updates & Revisions	Complete suggested updates to POM's to ensure consistency in execution	Tim Koch and Shelley Tustison	Q2 FY 14	G

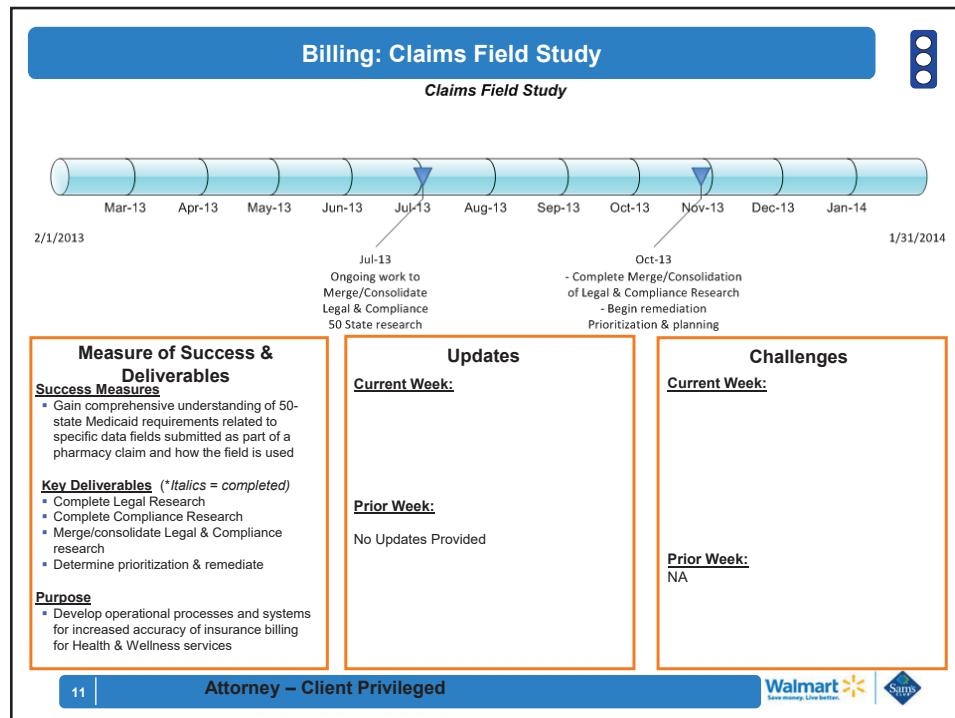
Focus Areas DashBoard					
Work Group	Project Name	Project Purpose	Owner	Project Due Date	Overall Status
Health Services	Immunizations	Compliant execution of Immunization program.	JoLynn Coleman	Q4 FY 14	TBD
	MTM		JoLynn Coleman	TBD	
	Clinics		Jennifer LaPerre	TBD	
PR Merchandising	Merchandising Assessment	ID gaps in PR RX procurement processes (categorized as Compliance/Operational/ Financial risks)	Sandy Kinsey	TBD	G
	PR Pricing Assessment	ID gaps in PR RX pricing processes (categorized as Compliance / Operational / Financial risks)	Karen Bond	Q4 FY 14	Complete!
	PR Billing Assessment	ID gaps in PR RX billing processes (categorized as Compliance / Operational / Financial risks)	David Badeen	Q4 FY 14	Complete!
	PR Diversion Assessment	ID gaps in PR RX drug diversion risk	Greg Beam	TBD	TBD
	PR Recalls	ID gaps in PR RX/OTC product recall processes	Dadrian Gaston	Q4 FY 14	TBD



This is our vision...







Billing Medicare Part B

Medicare Part B

Measure of Success & Deliverables

Success Measures

- Reduction in Optical Refunds
- Compliance with ABN and other Rx/Optical Docs

Key Deliverables (**Italics = completed*)

- Decision to buy/build (*will Buy*)
- Determine eCW and BOSS compatibility (*Compatible*)
- Cost of Hardware
- Develop new timeline

Purpose

- Systematic approach to billing Medicare B Billing and other Medical billing processes

Updates

Current Week:
No changes for this week

Prior Week:

- Billing ops and compliance met with ISD to establish clarity on scope.
- Take ways were to have infrastructure provide guidance on how to move forward with tablets.
- ISD to engage decision makers on support and maintenance requirements.

Challenges

Current Week:
Schedules due to Holidays.

Prior Week:

- Infrastructure to use Tablets.
- Understanding of maintenance required for eCW.
- Resources reallocated

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Optical Medicaid Billing – Medicaid Provider Number Issue

Timelines under Development

Measure of Success & Deliverables

Success Measures/Purpose

- Maintain Medicaid provider numbers where required for compliant optical MCO and FFS government billing.

Key Deliverables (**Italics* = completed)

- *Legal review currently impacted states – complete except for NM*
- COB process in place before applying for required provider numbers.
- Determine how to maintain active #s - proactive communication with agency to demonstrate MCO participation and system compliance.
- Eventual 50 state legal review of all managed care provider number requirements for optical benefits

Updates

Current Week:

Prior Week:

All TX vision centers trained on COB process
All PA vision centers trained on COB process, fee for service claims can be held until provider number is issued
76 PA Medicaid Provider Enrollment applications are being prepared for mailing next week
Operations notified of legal request to end MA optical Medicaid in vision centers

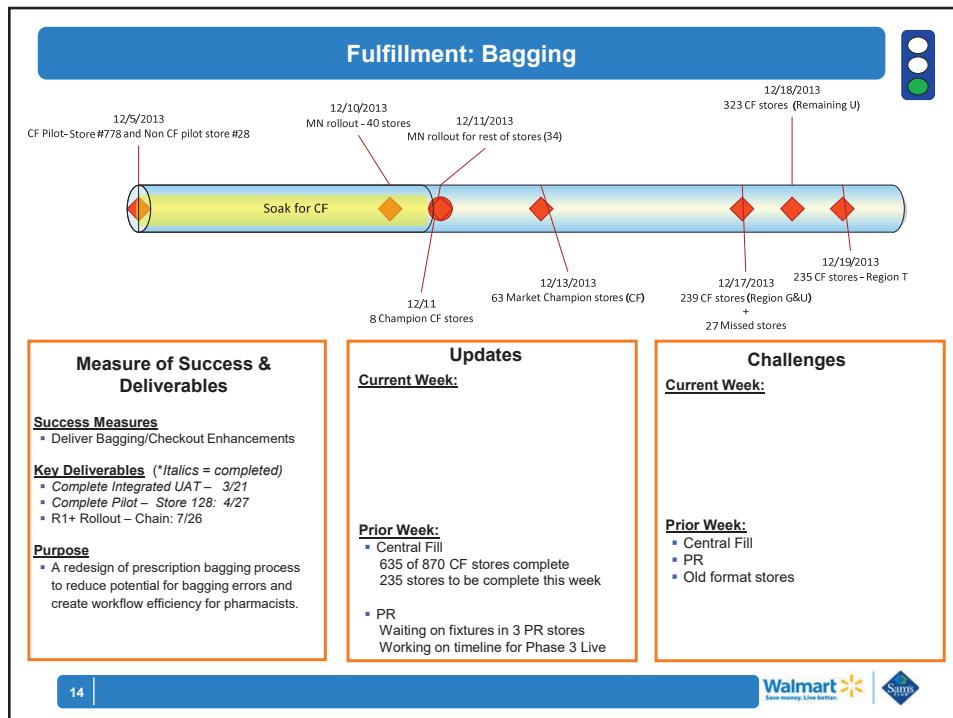
Challenges

Current Week:

Prior Week:

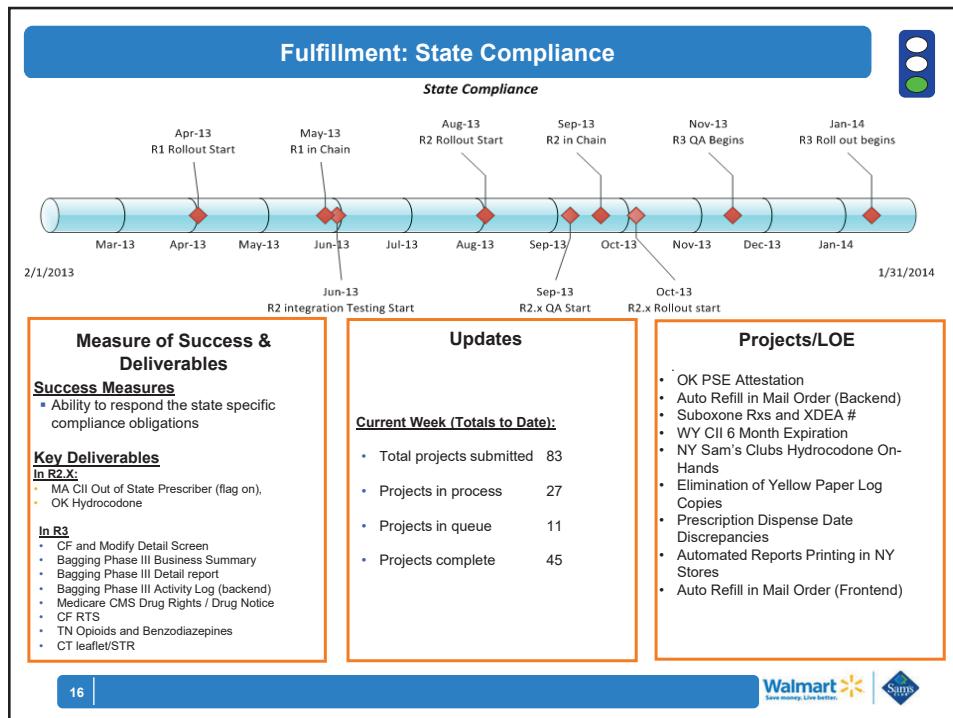
- COB process in all impacted states must be in place before applying for provider numbers – tentative roll out nationwide 1/20/2014
- Confirmation of all managed care Medicaid optical contracts and participation from Payer Relations

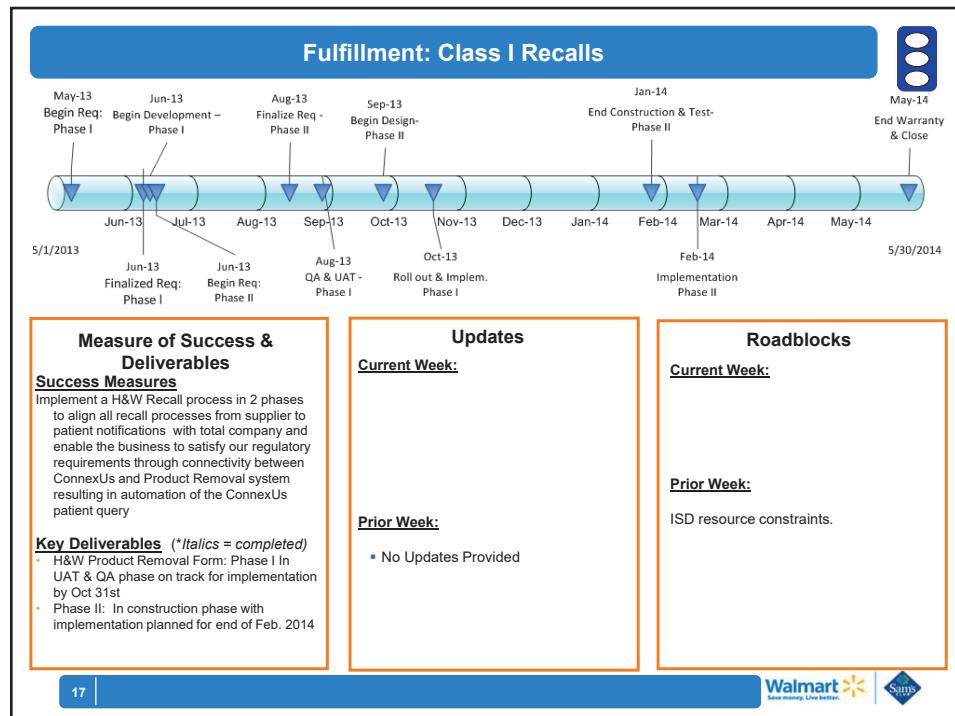
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Bagging: Non-Bagging Store Overview					
Stores Not Live with Bagging Phase 3 as of December 3rd, 2013					
Store Type Gap	Store Count	Root Cause	Owner	Solution	Timeline
Central Fill	234	UAT Facility unable to test	James Dougan	Enable 9083 to test Central Fill	19-Dec
Minnesota	0	Double 4pt Check	James Dougan	Schedule Date	11-Dec
One Printer	2	Capital Funding	TBD	Order Printer	TBD
	2	Installation	Doug Elms	Cabling	29-Nov
	0	Installation	Doug Elms	Printer Installation	TBD
Puerto Rico	3	Fixtures	Brandon Worth	Receive Fixtures	TBD
	4	Fixtures	James Dougan	Turn on Bagging Ph2	5-Dec
	22	Fixtures	James Dougan	Turn on Bagging Ph3	TBD
Layout	3	Layout has no room for hanging bags inside the pharmacy	Doug Elms	Remodel	2 Stores FY14 Remodel 1 Store TBD
Total Stores: 270					

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Fulfillment: Counseling – Phase II

9/1/2013
Sep-13
Began Daily Requirements Meetings
Sep-13
Compliance Focus Area
Nov-13
CP2 Document Review by Compliance
Nov-13
CP2 Use Cases Review
Dec-13
Compliance Sign-Off BRL/BRD
1/31/2014

Sep-13
RHWD Presentation
Sep-13
H&W Req Presenation
Oct-13
H&W Req Meeting
Oct-13
Finalized Req
Oct-13
H&W Design Review
Nov-13
Combined Meetings with QA/Dev

Sep-13
Compliance Focus Area
Oct-13
Nov-13
Dec-13
Jan-14

Measure of Success & Deliverables
Updates
Challenges

Success Measures

- Deliver efficient & effective way to document the acceptance or refusal of patient counseling real time.

Key Deliverables (**Italics* = completed)

- Will be in the 1402 Release
- Milestones to follow

Current Week:

Prior Week:

- Finalizing sign off on BRL/BRD
 - Responding to Operations questions
 - Weighing options of splitting project into a 1402 and 1403 deliverable
 - Re-baseline for pathway to Green

Current Week:

Prior Week:

- What can be delivered in 1402?
 - Full Project **minus** – Counseling Station
- What can be delivered in 1403?
 - Addition** of Counseling Station
- What are the Compliance concerns?
 - None
- What are the Operational concerns?
 - Guaranteed speed of login and access to Connexus

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HIPAA: Encryption In Transit - Pharmacy



Encryption in Transit

Timeline: 7/1/2013, 8/1/2013, 9/1/2013, 10/1/2013, 11/1/2013, 12/1/2013, 1/1/2014, 2/1/2014, 3/1/2014, 4/1/2014, 5/1/2014, 5/31/2014

Measure of Success & Deliverables

Success Measures

- Remediate data streams specified by security in the pharmacy space.

Key Deliverables (**Italics* = completed)

- EIT Design Complete – 12/13/2013
- Code Complete – 1/03/2014
- Project QA Complete – 1/24/2014
- In Chain 2/21/2014

Purpose

- Secure our data in transit and at rest

Updates

Current Week:

Prior Week:

- Construction is on track for EIT
 - WM.com
 - DOSIA
 - Relay Health Communication
 - DSS Movement
- QA
 - DSS Data Load

Challenges

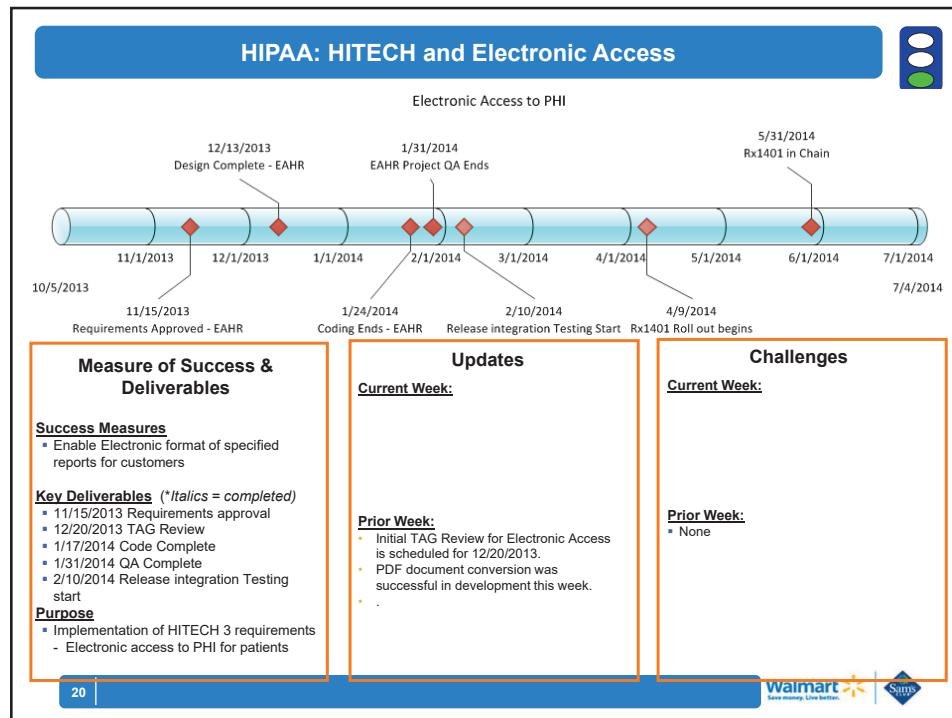
Current Week:

Prior Week:

- None



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Pricing: Accurate Pricing

Accurate Pricing

May-13 Complete As-Is Current State Review

Aug-13 Prioritize Project Goals

NEED TO UNDERSTAND TIMELINE AFTER PRIORIZATION

Jan-15 Full Implementation Of Accurate Pricing

Apr-13 Jul-13 Oct-13 Jan-14 Apr-14 Jul-14 Oct-14 Jan-15

2/1/2013 1/31/2015

Jul-13 Complete Gap Analysis

Measure of Success & Deliverables

Success Measures

- Minimize pricing compliance risks, SOX accounting risks, reduce shrink, and ensure accurate costs/retails sent and received at store level.

Key Deliverables (**Italics* = completed)

- As-Is Current State (5/15)
- Gap Analysis (7/31)
- Prioritization (8/15)
- Determine code/release (TBD)

Purpose

- Modify GPH & Connexus to ensure accurate costs and retails on Rx & non-legend items in GPH and in Connexus at store level.
- Automate process to ensure timely updates, maintain item file integrity, and alter generic substitution logic

Updates

Current Week:

Prior Week:

- On track

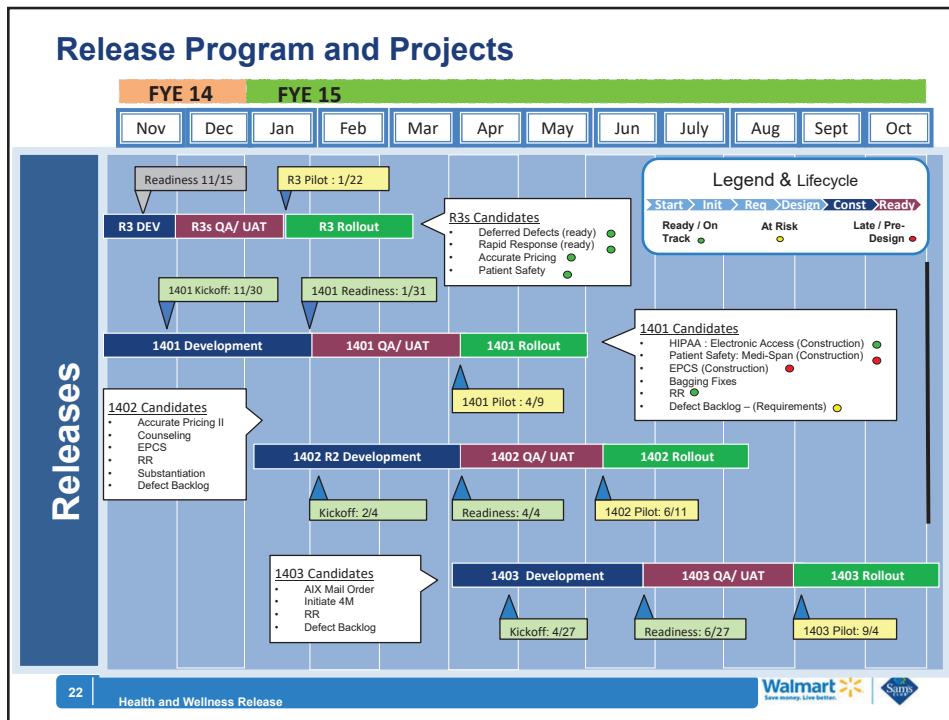
Challenges

Current Week:

Prior Week:

- None

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Enablement: Data Strategy



Measure of Success & Deliverables

Success Measures

- Ability to pull data in "real-time" to the HO for analytics and monitoring

Key Deliverables (**Italics = completed*)

- Begin adding additional stores to the database
- Tool to easily extract and work with data in Hadoop
- Holistic strategy - business cases – roadmap for HW data (Optical, Health Services, etc)
- Sustainable process as new tables are developed to make sure they get to Hadoop

Purpose

- Develop automated a process to bring pharmacy transaction and claims activity to the HO in "real-time"

Updates

Current Week:

- Document and communicate the reporting request process with SLAs
- Close out warranty documentation

Prior Week:

- Completing warranty/stabilization
- Conducting pilot on reporting requests with goal of enabling repeatable needs

Challenges

Current Week:

Prior Week:

Business was challenged when leveraging ISD resource to pull data in researching COB.

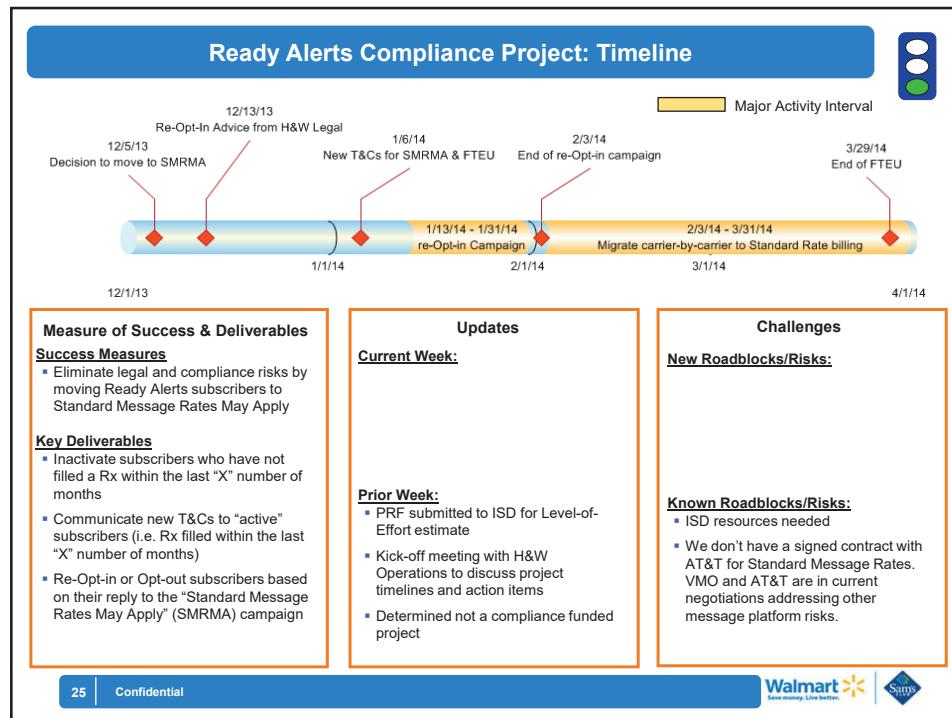
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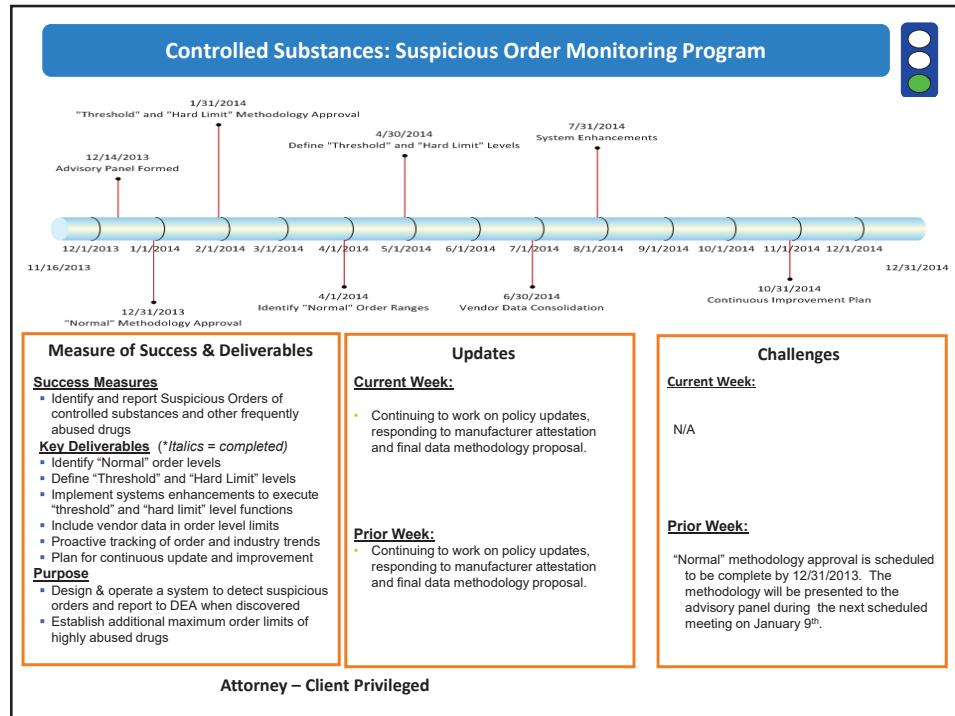
Enablement: Diversion Analytics



Measure of Success & Deliverables	Updates	Challenges
<p>Success Measures</p> <ul style="list-style-type: none">Deliver static and ad hoc reporting capabilityDiversion visibility for PR <p>Key Deliverables (*<i>Italics</i> = completed)</p> <ul style="list-style-type: none">Technology solution operationalPR processes evaluated and integrated.Controlled Substances Governance team established <p>Purpose</p> <ul style="list-style-type: none">Develop automated and integrated solution for pharmacy related exception based analyses and investigations.	<p>Current Week:</p> <p>Prior Week:</p> <ul style="list-style-type: none">Conducting warranty/stabilization	<p>Current Week:</p> <p>Prior Week:</p> <p>SysRepublic unable to meet date commitments.</p> <ul style="list-style-type: none">Stuck at 2500 stores; exploring 4 possible options.

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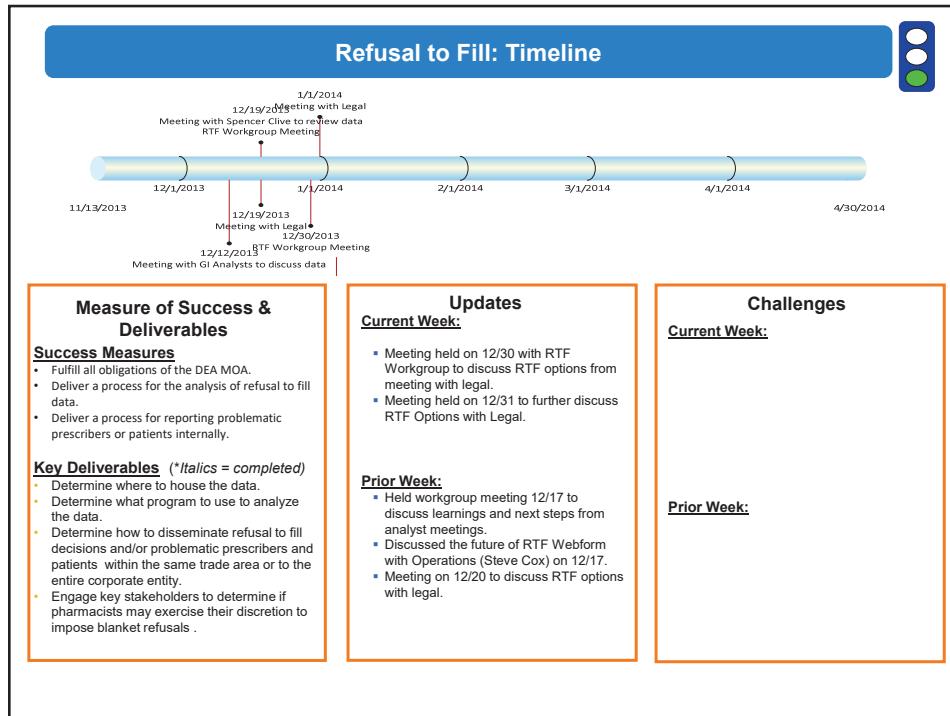


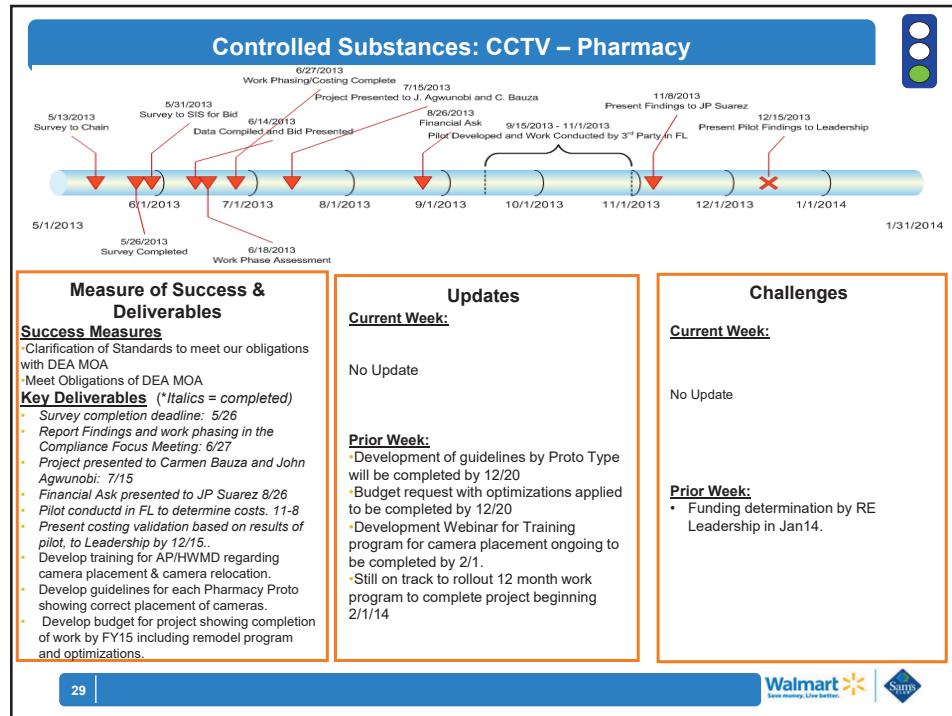


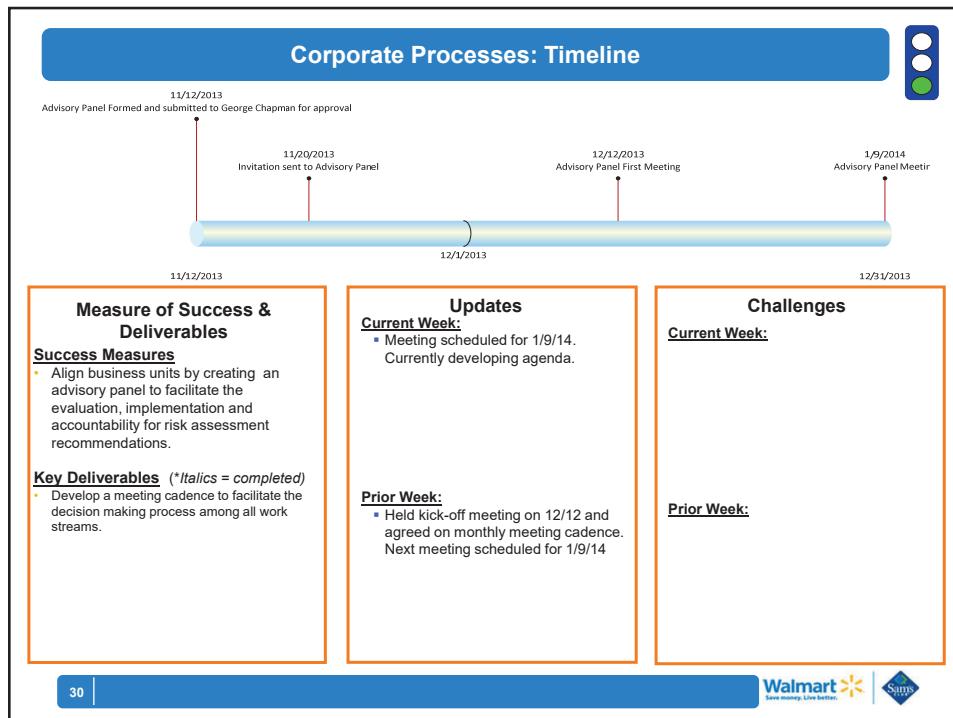
Prescriber Validation: Timeline



Measure of Success & Deliverables	Updates	Challenges
<p>Success Measures: Transparent replacement of the RelayHealth Prescriber content on Host</p> <p>Key Deliverables (*<i>Italics</i> = completed)</p> <ul style="list-style-type: none">Contract completionISD Project completion (Requirements, Scope, etc..)Complete replacement of data filesTimeline – Start end of December with completion in January 2014 for February 2014 implementation	<p>Current Week:</p> <p>Prior Week:</p> <ul style="list-style-type: none">12/16/13 – Contract with HMS signed12/17/13 – Kickoff call with ISD and HMS to determine how various situations will be handled.	<p>Current Week:</p> <p>Prior Week:</p>







POM updates & Revisions: Timeline

Timeline: 11/12/2013 to 6/30/2014

- 11/12/2013 POM Update *Workgroup Meeting*
- 11/13/2013 Requested POMs for updating
- 11/14/2013 PCM Update *Workgroup Meeting*
- 12/11/2013 POM Update Workgroup Meeting
- 12/30/2013 PCM Update *Workgroup Meeting*
- 1/4/2014 PCM Update *Workgroup Meeting*
- 2/1/2014
- 3/1/2014
- 4/1/2014
- 5/1/2014
- 6/1/2014
- 6/30/2014

Measure of Success & Deliverables

Success Measures

- Align policies with current DEA/Regulatory guidance, as prescribed by attorney work product, to ensure consistency in execution.

Key Deliverables (**Italics* = completed)

- Update POMs based on attorney work product.
- Present to advisory panel for approval.
- Collaborate with key stakeholders for posting to the WIRE.

Updates

Current Week:

- POM Update workgroup meeting held on 12/30 and revisions to POMs were completed.
- Currently finishing the revision "clean-up" to send POMs for review by legal and the advisory panel.

Prior Week:

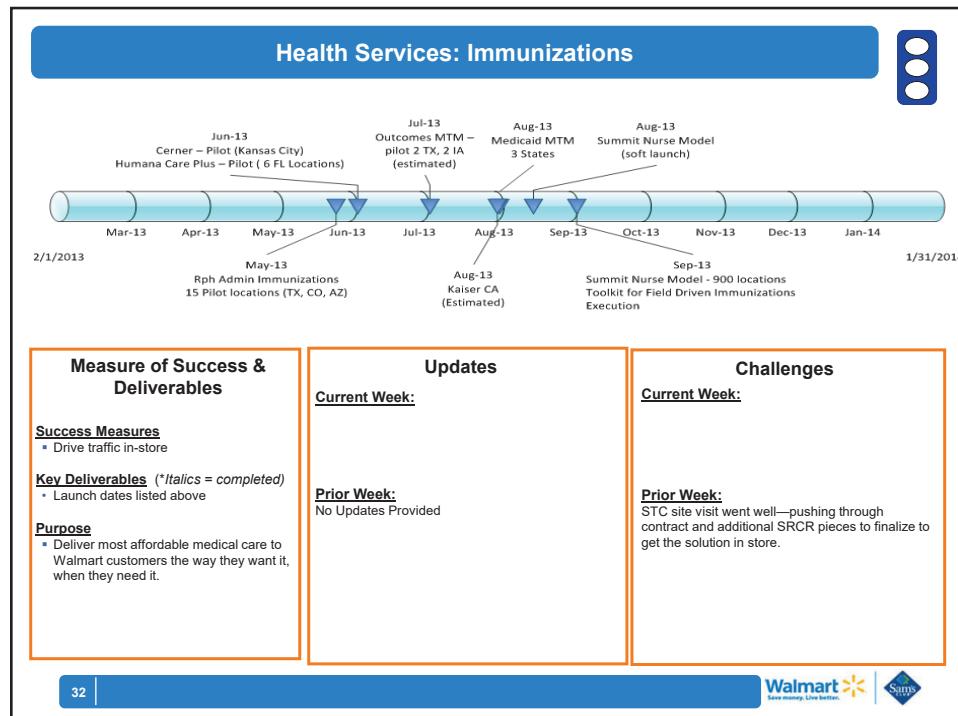
- Additional POM Update workgroup meeting scheduled 12/30 to address remaining POMs (as per the attorney work product).

Challenges

Current Week:

Prior Week:

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Rx Merchandising Assessment



Timeline: Under Development

Measure of Success & Deliverables	Updates	Challenges
<p>Success Measures</p> <ul style="list-style-type: none">-Clarification of requirements to incorporate into existing diversion technology.- Identify gaps preventing incorporation into existing processes.- Review alternatives and propose best solution. <p>Key Deliverables (*<i>Italics</i> = completed)</p> <p>Comprehensive Merchandising Review</p> <p>Purpose</p> <p>To determine areas of compliance risk and create work streams to mitigate identified risks</p>	<p>Current Week:</p> <p>Prior Week:</p> <p>Amigo invoices have to be paid here at home office but are verified by the pharmacist at the PR Amigo pharmacies.</p>	<p>Current Week:</p> <p>Prior Week:</p> <ul style="list-style-type: none">▪ None

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P/R RX Drug Diversion Risk Assessment

Timeline: Under Development

Measure of Success & Deliverables

Success Measures
-TBD once analysis is completed

Key Deliverables (**Italics* = completed)
- P/R diversion risk assessment & strategy

Purpose
-To determine steps/technologies required to provide complete visibility to P/R processes for diversion mitigation.

Updates

Current Week:

Prior Week:
No Updates Provided

Challenges

Current Week:

Prior Week:

- - Due to weather, Supplylogix has been slow to respond.
- They did confirm EDI file could capture needed info, but no details.
- Very cryptic regarding EDI feed as a separate feed.

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PR Recalls Assessment

Timeline: Under Development

Measure of Success & Deliverables	Updates	Challenges
<p>Success Measures TBD once analysis is completed</p> <p>Key Deliverables TBD once analysis is completed</p> <p>Purpose ID gaps in PR RX/OTC product recall processes</p>	<p>Current Week: No Updates Provided</p> <p>Prior Week:</p>	<p>Current Week:</p> <p>Prior Week:</p>

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